

PAD 126/62  
12 September 1962  
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MEMORANDUM TO: Director/NPIC  
FROM: Chief, CIA/PAD(NPIC)  
25X1 SUBJECT: Comments on "CIA Special Study Center"

1. We agree wholeheartedly that T KH materials must receive wider use and be utilized in more Agency studies. However, we disagree with the subject paper in that the method proposed is ill-conceived and fails to consider many salient facts.
2. The problem as stated is simply "To establish a special study center within CIA for the purpose of fully exploiting intelligence information on an all source basis."
3. The justification is a bit more lengthy and it is here that we begin to go awry. If as stated the subject proposal is to eliminate the need for the DDI analyst to resort to "away-from-desk-space" to do his analysis, we fail to see how this would be done, unless
  - A. There was a PI - DDI analyst ratio of almost 1-1, or
  - B. Every DDI analyst becomes a PI.
4. We fail to see the analogy, as given, to the COMINT situation in 1953. Here, clearances were extended and barrier areas established for the wider use and circulation of COMINT reports. It was not accomplished by moving NSA analysts behind CIA barriers with all of their raw materials and equipment.
5. We do not believe that the subject proposal is at all analogous to so-called all source analytical facilities at ACIC, AMS, AFIC, or SAC.
6. We do not agree that "CIA, however, has not yet organized such an all source facility and has thereby not availed itself of the benefits inherent in co-locating source materials with the analytical process." We feel that T KH source materials are co-located with the PI analytical process. We question the "benefits inherent" in co-locating T KH source materials with the "CIA Special Study Center", anymore than similarly requiring the co-location of NSA source material.
7. Other random thoughts on the proposal are:

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A. The PI needs varied equipment from hour to hour and day to day, depending on the job. A detached group at Langley, to be effective, would have to be as fully equipped as at NPIC--entailing large inventory of equipment and such headaches as maintenance.

B. A detached PI group at Langley, to be effective, would have to be supported by photo lab facilities, capable of "NPIC" type services, e. g., reproduction quality, density cuts, rectification, etc.--not just a lab to make straight DP's, enlargements, etc.

C. With OCR supplying a ref and map library, panel facilities, graphics shop, printing and reproduction and with an in-house PI capability, how will the Dir/NPIC know what PI opinions are going forth in reports, annotations on illustrations, briefing boards, vu-graphs, etc? Or, will the "CIA Study Center" operate largely independent of NPIC?

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D. NPIC, a CIA responsibility, had little choice in being located [redacted]--it should not be decimated now because of a past decision not to locate the whole Center at Headquarters.

E. To have an efficient, productive and effective PI shop at Langley would necessitate indisputable duplication of effort--in opposition to one of the main factors for establishing NPIC in the first place.

8. We also raise the point concerning support to DDP which currently accounts for well over 50% of all PAD departmental effort. Will a similar "Special Study Center" be set up in DDP?

9. We recommend that the problem be tackled by granting more clearances and simply broadening the working areas utilizing all source material. We feel that a special center as proposed is not the answer. The closer cooperation--and we might say growing clamor for closer cooperation--is producing a far better cross fertilization of intelligence information. This opportunity has existed all along only past security, NPIC badge practices, and laxity on the part of offices and individuals did not promote close working conditions.

10. The proposed "Special Study Center" provides for extension of clearances for more support personnel to accomplish services already established at NPIC. Here again, instead of duplicating organizations and functions, why could not the augmented NPIC organization provide all such services. Personnel to be cleared for T KH to run a reference library, panel, graphics shop, printing and publication, etc. could be transferred to aid in more rapidly increasing NPIC's capabilities. The proposed plan looks like another NPIC with DDI analysts included. Why do this the hard way when it would be much simpler and more efficient for:

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- A. DDI analysts to work at and make more use of NPIIC facilities and services
- B. A continued expansion of PI services to the Langley area on a task force basis in response to specific needs.
- 11. And last but not least we reaffirm the inadvisability of removing the PI from his analytical work environment unless a well-staffed and equipped duplicate facility is established at Langley. In such a case, then the entire CIA PI departmental effort, including servicing DDP, DDR, etc., should be moved to Langley.

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